CORPORATE GOVERNANCE REPORT

STOCK CODE : 7226

COMPANY NAME: WATTA HOLDING BERHAD

FINANCIAL YEAR : December 31, 2023

OUTLINE:

SECTION A – DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCEDisclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA

Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

SECTION A - DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE

Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.1

The board should set the company's strategic aims, ensure that the necessary resources are in place for the company to meet its objectives and review management performance. The board should set the company's values and standards, and ensure that its obligations to its shareholders and other stakeholders are understood and met.

Application	:	Applied
Explanation on application of the practice	:	The Board retains full and effective control of the Group and has established amongst others, corporate objectives and position descriptions including the limits to management's responsibilities, which the Executive Directors are aware and are responsible for meeting. The Board has an understanding of matters reserved to itself for decision, which include the overall Group strategy and direction, acquisition and divestment policy, approval for major capital expenditures, consideration of significant financial matters and review of the financial and operating performance of the Group. The Board's leadership, responsibilities, governance arrangements and effectiveness are discussed in the Corporate Governance Overview Statement of the Annual Report 2023. Further details of the Board's and Board Committee's responsibilities are set out in the Board Charter and Terms of Reference of the Board
		Committees which are available in the Company's website at www.watta.com.my.
Explanation for departure	:	
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Measure		
Timeframe	:	
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Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.2

A Chairman of the board who is responsible for instilling good corporate governance practices, leadership and effectiveness of the board is appointed.

Application	:	Applied
Explanation on application of the practice		The existing Independent Non-Executive Chairman of the Board is Dato' Sivananthan A/L Shanmugam, who was appointed in August 2023, in replacement of Tuan Hj. Ahmad Bin Darus who resigned in May 2023 before the 12-year tenure limit of independent director came into effect in June 2023. The role of the Chairman is stated in the Board Charter which is available at the Company's website at www.watta.com.my.
Explanation for departure	:	
Large companies are req to complete the columns		red to complete the columns below. Non-large companies are encouraged elow.
Measure	:	
Timeframe	•••	

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.3The positions of Chairman and CEO are held by different individuals.

Application :	Applied	
Explanation on : application of the practice	The Chairman of the Board is Dato' Sivananthan A/L Shanmugam and the Group Executive Deputy Chairman and Chief Executive Officer is Dato' Lee Foo San.	
Explanation for : departure		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.4

The Chairman of the board should not be a member of the Audit Committee, Nomination Committee or Remuneration Committee

Note: If the board Chairman is not a member of any of these specified committees, but the board		
	•	ticipate in any or all of these committees' meetings, by way of invitation, tice should be a 'Departure'.
Application	: :	Departure
- 		
Explanation on application of the practice	:	
Explanation for departure	:	The Board comprises of 4 Executive Directors (including the Group Executive Deputy Chairman and Chief Executive Officer), 3 Independent Non-Executive Directors, and 2 Non-Independent Non-Executive Directors.
		The roles and responsibilities of the Board Chairman and the roles and responsibilities of the Audit Committee, Nomination Committee and Remuneration Committee are separate and distinct. The activities of these Board Committees are carried out in accordance with their respective Terms of References and other applicable policy(ies), code, and/or regulatory requirements.
		Any recommendations/proposals of the Board Committees were based on consensual decision. The Chairman of the various Board Committees will report to the Board on key issues deliberated by the Board Committees at their respective meetings. The Board will consider/deliberate and/or make decision on the matters brought to its attention collectively.
		The Board will review the composition of the Board Committees annually and/or when the need arises, to ensure that they are functioning effectively, and will consider refreshing the composition of the Board Committees at an appropriate time upon due consideration.
	•	red to complete the columns below. Non-large companies are encouraged
to complete the colu	ımns be	elow.
Measure	:	Please explain the measure(s) the company has taken or intend to take to adopt the practice.
Timeframe	:	Choose an item.

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.5

The board is supported by a suitably qualified and competent Company Secretary to provide sound governance advice, ensure adherence to rules and procedures, and advocate adoption of corporate governance best practices.

Application :	Applied	
Explanation on : application of the practice Explanation for : departure	The Board is supported by qualified Company Secretaries namely Mr. Yeoh Chong Keat (MIA 2736), Ms. Lim Fei Chia (MAICSA 7036158) and Ms. Liew Chak Hooi (MAICSA 7055965), pertaining to corporate secretarial matters which include, among others, convening of Board, Board Committees' and general meetings, attending the Board, Board Committees' and general meetings, preparation of circular resolutions and minutes of meetings, maintenance of statutory registers and records, review of announcements, and advising the Board on compliance with the relevant laws and regulations. The roles of the Company Secretaries are set out in the Corporate Governance Overview Statement of the Annual Report 2023.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.6

Directors receive meeting materials, which are complete and accurate within a reasonable period prior to the meeting. Upon conclusion of the meeting, the minutes are circulated in a timely manner.

Application :	Applied
Explanation on : application of the practice	Prior to Board meetings, the agenda together with relevant documents and information are prepared and distributed to all Directors in a timely manner, which is at least 3 to 5 days prior to the Board meetings, to ensure that Directors have sufficient time to review and be prepared for discussion. The minutes or record of proceedings of Board meetings are circulated
	to all Directors and are reviewed prior to confirmation at the following Board meeting.
Explanation for : departure	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.	
Measure :	
Timeframe :	

There is demarcation of responsibilities between the board, board committees and management.

There is clarity in the authority of the board, its committees and individual directors.

Practice 2.1

The board has a board charter which is periodically reviewed and published on the company's website. The board charter clearly identifies—

- the respective roles and responsibilities of the board, board committees, individual directors and management; and
- issues and decisions reserved for the board.

Application	:	Applied
Explanation on application of the practice	:	The Board Charter is in place and published on the Company's website at www.watta.com.my.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure	:	
Timeframe	:	

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.1

The board establishes a Code of Conduct and Ethics for the company, and together with management implements its policies and procedures, which include managing conflicts of interest, preventing the abuse of power, corruption, insider trading and money laundering.

The Code of Conduct and Ethics is published on the company's website.

Application	:	Applied
Explanation on	:	The Board has established Code of Ethics and Conduct for staff and is
application of the		published on the Company's website at www.watta.com.my.
practice		
		The Conduct and Ethics of the Board are set out in the Board Charter
		under Board Culture and Board Qualities.
Explanation for	:	
departure		
Largo companios aro roc		and to complete the columns below. Non large companies are encouraged
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Measure	:	
Timeframe	:	

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.2

The board establishes, reviews and together with management implements policies and procedures on whistleblowing.

Application :	Applied	
Explanation on :	The Group has a Whistle-Blowing Policy and is published on the	
application of the	Company's website at www.watta.com.my.	
practice		
Explanation for :		
departure		
Large companies are requ	ired to complete the columns below. Non-large companies are encouraged	
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Measure :		
Timeframe :		

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.1

The board together with management takes responsibility for the governance of sustainability in the company including setting the company's sustainability strategies, priorities and targets.

The board takes into account sustainability considerations when exercising its duties including among others the development and implementation of company strategies, business plans, major plans of action and risk management.

Strategic management of material sustainability matters should be driven by senior management.

Application	:	Applied
Explanation on application of the practice		Watta complies with the required standards of corporate governance practices and being closely monitored under the leadership of our Board of Directors, as guided by the Malaysian Code on Corporate Governance 2021.
		The Group is pre-emptive of sustainability matters mainly on the economic value creation for the shareholders and stakeholders. We plan to elevate sustainability in company governance, by engaging in direct board oversight and accountability over environmental and social issues, more diversity and special expertise on boards, and linking executive and other employees' compensation to sustainability goals.
		The materiality factors are based on the priority of the organisation and we identify the most relevant ESG priorities that are consistent with our business strategy. We identified, assessed, and prioritised 14 material sustainability initiatives mode involving the sustainability working committee. The output of the assessment was plotted on a matrix that illustrates the impact of each material factor on the Company's business as well as the stakeholders. The business and functional units are empowered to interact with their respective stakeholders on their chosen platforms and it involved a large number of different stakeholder groups. The materiality table derived to show the different levels of importance of the sustainability matters will be disclosed in the Sustainability Report of the Company.
		In line with sustainability, the Board has the ultimate responsibility to ensure that the sustainability efforts are embedded in the strategic direction of the company. The Company has established a Corporate Sustainability Committee ("CSC"), to oversee the formulation, implementation, and effective management of the Company's sustainability matters in line with the strategies. The CSC is also supported by various working groups responsible for implementing the initiatives within the organization. To further enforce its sustainability

	agenda, Watta will hold quarterly meetings with the Management team to discuss on its material matters. The Executive Directors will provide a regular update relating to all key ESG risks and opportunities (sustainability matters) to the Board. The governance of the Company's sustainability agenda is a process that is important to the Company as it enables the business to effectively embed sustainability. Good governance structures also to ensure that we are consistently aligned with the Company principles and standards. Demonstrating its commitment from the top, the Company's sustainability agenda is governed by CSC.
Explanation for :	
departure	
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Measure :	
Timeframe :	

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.2

The board ensures that the company's sustainability strategies, priorities and targets as well as performance against these targets are communicated to its internal and external stakeholders.

Application :	Applied
Explanation on : application of the practice	The Company interaction involves a large number of different stakeholder groups and this kind of engagement is important to ensure we can identify, prioritise and address material matters and be adopted in our business strategies. The business and functional units are empowered to interact with their respective stakeholders on their chosen platforms. All issues raised by stakeholders are brought to the attention of the Management Committee or Management Meetings by the respective business and functional units. Ongoing engagements where applicable, are carried out on a regular basis as they are integral to our business development, relationships with stakeholders and commitment to sustainability.
	The Company's key stakeholders are outlined in the Annual Report 2023 under Sustainability Statement, along with the forms of engagement and key topics of interest that the Company seeks to address.
Explanation for : departure	
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to complete the columns b	elow.
Measure :	
Timeframe :	

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.3

The board takes appropriate action to ensure they stay abreast with and understand the sustainability issues relevant to the company and its business, including climate-related risks and opportunities.

Application		Applied
Application	:	Applied
Explanation on	:	In line with the sustainability, the Board has the ultimate responsibility
application of the		to ensure that the sustainability efforts are embedded in the strategic
practice		direction of the company.
practice		ancedion of the company.
		Corporate Sustainability Committee ("CSC") was established to oversee
		the formulation, implementation and effective management of our
		• •
		sustainability matters in line with the strategies. The CSC is supported
		by various working groups responsible for implementing the initiatives
		within the organisation. The Executive Directors will provide the Board
		on regular update relating to all key economic, environmental and
		social risks and opportunities (sustainability matters).
		Initiatives were taken to address the business sustainability by having
		the customer charter and engagements to identify the respective area
		of concerns and action plan. Watta striving to maintain high
		performance service standards and to enhance its internal process to
		meet its stakeholder, in particular the Principals, changing
		requirements as well as adherence to business's best practice and
		financial disclosure.
		marcial disclosure.
Explanation for		
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Measure	:	
Timeframe	:	

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.4

Performance evaluations of the board and senior management include a review of the performance of the board and senior management in addressing the company's material sustainability risks and opportunities.

Application	:	Applied
Explanation on application of the practice	:	The Group's Risk Assessment/Management Committee ("RMC") oversees the structure and reporting systems to address the material risks of the Group. Headed by Executive Directors, Heads of business units and management team, the risk profiles are reported and assessed by the RMC and the Board on a quarterly basis. Annual evaluation had been conducted for the financial year under review, and assessment in connection with sustainability had been included in the evaluation for the Board. The criteria on evaluation of the board and senior management in addressing the company's material sustainability risks and opportunities shall be further reviewed and enhanced, where appropriate.
		Watta has set specific KPIs and targets in addressing its material sustainability matrix to ensure its sustainability commitments are delivered. The KPIs and targets are set across the organisational structure, including its Board of Directors and Senior Management roles and responsibilities.
Explanation for departure	:	
Large companies are red to complete the column	•	ed to complete the columns below. Non-large companies are encouraged Plow.
Measure	:	
Timeframe	:	

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.5- Step Up

The board identifies a designated person within management, to provide dedicated focus to manage sustainability strategically, including the integration of sustainability considerations in the operations of the company.

Note: The explanation on adoption of this practice should include a brief description of the responsibilities of the designated person and actions or measures undertaken pursuant to the role in the financial year.		
Application	Not Adopted	
Explanation on		
adoption of the		
practice		
•		

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.1

The Nomination Committee should ensure that the composition of the board is refreshed periodically. The tenure of each director should be reviewed by the Nomination Committee and annual re-election of a director should be contingent on satisfactory evaluation of the director's performance and contribution to the board.

Application	:	Applied
Explanation on application of the practice	:	The NC will review the composition of the Board and the tenure of Directors annually or as and when required, to ensure that the Board is functioning effectively and in compliance with the regulatory requirements.
		The NC reviewed the Directors standing for re-election prior to recommendation to the Board for its consideration and recommendation to the shareholders for approval upon satisfactory evaluation, taking into consideration the criteria as set out in the Directors' Fit and Proper Policy of the Company.
		The Directors standing for re-election at the forthcoming annual general meeting are Datin Teoh Lian Tin ("Datin Teoh"), Datuk Hong Choon Hau ("Datuk Hong"), Dato' Sivananthan A/L Shanmugam ("Dato' Siva"), Mr. Goh Thih Liang ("Mr. Goh") and Mr. Wong Hong Wai ("Mr. Wong"). The Nomination Committee and the Board had considered and were satisfied with the management and contribution of Datin Teoh, and the commitment and contribution of Datuk Hong. The Nomination Committee and the Board had also reviewed the declaration of independence by Dato' Siva, Mr. Goh and Mr. Wong who do not have any conflict of interest with the Company, and were satisfied with the contributions of them who had provided independent views, advices and judgements being the Independent Directors of the Company.
Explanation for departure	:	and judgements being the independent birectors of the company.
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Measure	:	
Timeframe	:	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.2

At least half of the board comprises independent directors. For Large Companies, the board comprises a majority independent directors.

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Application :	Departure
Explanation on :	
application of the	
practice	
Explanation for :	Currently the Board comprises of 3 Independent Non-Executive
departure	Directors, 4 Executive Directors and 2 Non-Independent Non-Executive
	Directors.
	The Board is of the view that the presence of the 3 Independent
	Directors is sufficient to provide the necessary checks and balances on
	the decision making process of the Board. The Independent Directors
	provide independent and objective judgement as well as impartial
	opinion on Board deliberations and decision making and significant
	contributions of the Independent Directors is evidenced on their
	participation as members of the committees of the Board.
	The Company practices a clear demarcation of responsibilities and a
	balance of power and authority.
, ,	red to complete the columns below. Non-large companies are encouraged
to complete the columns b	elow.
Measure :	Please explain the measure(s) the company has taken or intend to take
	to adopt the practice.
Timeframe :	Choose an item.

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.3

The tenure of an independent director does not exceed a cumulative term limit of nine years. Upon completion of the nine years, an independent director may continue to serve on the board as a non-independent director.

If the board intends to retain an independent director beyond nine years, it should provide justification and seek annual shareholders' approval through a two-tier voting process.

Application	:	Applied
Explanation on	:	During the financial year under review, the Independent Directors of
application of the		the Company namely Tuan Hj. Ahmad Bin Darus and Mr. Gan Leng Swee
practice		had resigned from the Board before the 12-year tenure limit came into
		effect in June 2023. Mr. Lee Tak Wing, another Independent Director of the Company, had resigned from the Board when he reached the 12-
		year tenure limit as stipulated in the Main Market Listing Requirements
		of Bursa Malaysia Securities Berhad.
		The vacancies of Independent Directors were replaced with the
		appointment of three (3) new Independent Directors, Dato' Siva and Mr. Goh in August 2023, and Mr. Wong in November 2023.
Explanation for	:	
departure		
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to complete the colun	nns be	elow.
Measure	:	
Timeframe	:	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.4 - Step Up

The board has a policy which limits the tenure of its independent directors to nine years without further extension.

limits the tenure of	f an inde _l	on of this Step Up practice, a listed issuer must have a formal policy which pendent director to nine years without further extension i.e. shareholders' stor as an independent director beyond nine years.
Application	:	Not Adopted
	-	
Explanation on	:	
adoption of the		
•		
practice		

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.5

Appointment of board and senior management are based on objective criteria, merit and with due regard for diversity in skills, experience, age, cultural background and gender.

Directors appointed should be able to devote the required time to serve the board effectively. The board should consider the existing board positions held by a director, including on boards of non-listed companies. Any appointment that may cast doubt on the integrity and governance of the company should be avoided.

Application	: Applied
Explanation on application of the practice	The Board acknowledges the importance of boardroom diversity in terms of gender, age, nationality as well as ethnicity and recognises the benefits of this diversity. The Board is of the view that while promoting boardroom diversity is essential, the normal selection criteria based on effective blend of competencies, skills, extensive experience, integrity and knowledge to strengthen the Board should remain a priority. The Nomination Committee is delegated with the responsibility of assessing and considering and recommending to the Board, suitable candidates for appointment as Directors and reviewing the nomination of Senior Management when the need arises.
	-
Explanation for departure	
Large companies are requ to complete the columns	uired to complete the columns below. Non-large companies are encouraged below.
Measure	
Timeframe	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.6

In identifying candidates for appointment of directors, the board does not solely rely on recommendations from existing board members, management or major shareholders. The board utilises independent sources to identify suitably qualified candidates.

If the selection of candidates was based on recommendations made by existing directors, management or major shareholders, the Nominating Committee should explain why these source(s) suffice and other sources were not used.

Application :	Departure
Explanation on : application of the practice	
Explanation for : departure	The Nomination Committee which is responsible for identifying and recommending suitable candidate(s) for appointment as Director, may utilise independent sources in identifying suitable candidates, as and when the need arises. During the financial year under review, the composition of the Board had changed after the resignation of Independent Directors in accordance with the 12-year tenure limit, and the appointment of new Independent Directors in replacement thereof. During the course of identifying suitable, qualified and experienced candidates for appointment to the Board, the Nomination Committee and/or the Board had considered the candidates recommended by the Management of the Company. The Nomination Committee and/or the Board reviewed and/or assessed amongst others, the candidate's information and declaration,
	independence, suitability, experience, industry-specific knowlegde and fit and proper criteria as stipulated in the Directors' Fit and Proper Policy prior to recommendation for and/or decision on the appointment.
Large companies are requi to complete the columns b	red to complete the columns below. Non-large companies are encouraged elow.
Measure :	Please explain the measure(s) the company has taken or intend to take to adopt the practice.
Timeframe :	Choose an item.

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.7

The board should ensure shareholders have the information they require to make an informed decision on the appointment and reappointment of a director. This includes details of any interest, position or relationship that might influence, or reasonably be perceived to influence, in a material respect their capacity to bring an independent judgement to bear on issues before the board and to act in the best interests of the listed company as a whole. The board should also provide a statement as to whether it supports the appointment or reappointment of the candidate and the reasons why.

Application	:	Applied
Explanation on application of the practice	:	The information of the Directors standing for re-election and their shareholdings in the Company (if any) were set out in the notice of annual general meeting, Directors' Profile and Analysis of Shareholdings of the Company's Annual Report.
		The Directors standing for re-election at the forthcoming annual general meeting are Datin Teoh, Datuk Hong, Dato' Siva, Mr. Goh and Mr. Wong. The Nomination Committee and the Board had considered and were satisfied with the management and contribution of Datin Teoh, and the commitment and contribution of Datuk Hong. The Nomination Committee and the Board had also reviewed the declaration of independence by Dato' Siva, Mr. Goh and Mr. Wong who do not have any conflict of interest with the Company, and were satisfied with the contributions of them who had provided independent views, advices and judgements being the Independent Directors of the Company. The Board recommends the re-election of Datin Teoh, Datuk Hong, Dato' Siva, Mr. Goh and Mr. Wong.
Explanation for departure	:	
Large companies are to complete the colu	•	ed to complete the columns below. Non-large companies are encouraged Plow.
Measure	:	
Timeframe	:	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.8

The Nominating Committee is chaired by an Independent Director or the Senior Independent Director.

Application	:	Applied
Explanation on	:	The Nomination Committee is chaired by Mr. Goh, an Independent
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application of the		Non-Executive Director of the Company.
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produce		
Explanation for		
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to complete the columns	be	Plow.
Measure	:	
Timeframe	:	
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Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.9

The board comprises at least 30% women directors.

Application	:	Departure
Explanation on application of the practice	:	
Explanation for departure		Currently, the Board has one (1) female member. The Board acknowledges the importance of boardroom diversity in terms of gender, age, nationality as well as ethnicity and recognises the benefits of this diversity. The Board is of the view that while promoting boardroom diversity is essential, the normal selection criteria based on effective blend of competencies, skills, extensive experience, integrity and knowledge to strengthen the Board should remain a priority. Where there are vacancies in the Board and suitable candidates are found in the future, the Board may seek to increase representation from female members.
Large companies are to complete the colur		ed to complete the columns below. Non-large companies are encouraged vlow.
Measure	:	Please explain the measure(s) the company has taken or intend to take to adopt the practice.
Timeframe	:	Choose an item.

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.10

The board discloses in its annual report the company's policy on gender diversity for the board and senior management.

Application	:	Applied
Explanation on application of the practice	:	The Board acknowledges the importance of boardroom diversity in terms of gender, age, nationality as well as ethnicity and recognises the benefits of this diversity. The Board is of the view that while promoting boardroom diversity is essential, the normal selection criteria based on effective blend of competencies, skills, extensive experience, integrity and knowledge to strengthen the Board, taking into account the criteria as set out in the Directors' Fit and Proper Policy should remain a priority. The Board believes in equality and equal opportunity to be given to an individual whether for appointment as a director or employment within the Group, based on merit and not on gender, age or racial bias.
Explanation for departure	:	
Large companies are red	quir	ed to complete the columns below. Non-large companies are encouraged
to complete the column	s be	elow.
Measure	:	
Timeframe	:	

Stakeholders are able to form an opinion on the overall effectiveness of the board and individual directors.

Practice 6.1

The board should undertake a formal and objective annual evaluation to determine the effectiveness of the board, its committees and each individual director. The board should disclose how the assessment was carried out its outcome, actions taken and how it has or will influence board composition.

For Large Companies, the board engages an independent expert at least every three years, to facilitate objective and candid board evaluation.

	by to qualify for adoption of this practice, it must undertake annual board independent expert at least every three years to facilitate the evaluation.						
Application :	Applied						
Explanation on : application of the practice	The Nomination Committee had undertaken annual evaluation. The evaluation involves individual Directors and Committee members completing separate performance evaluation sheet regarding the process of the Board and its Committees, their effectiveness and contribution of each individual Director. These assessments and comments by Directors were tabled and discussed at the Nomination Committee meeting which was then reported to the Board at the Board meeting held thereafter. The Nomination Committee was satisfied with the experience, performance, contributions and skill mix of the Directors to enable the Board and the Board Committees to discharge their respective duties and responsibilities effectively.						
Explanation for : departure							
Large companies are requ	ired to complete the columns below. Non-large companies are encouraged						
to complete the columns b	pelow.						
Measure :							
Timeframe :							

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 7.1

The board has remuneration policies and procedures to determine the remuneration of directors and senior management, which takes into account the demands, complexities and performance of the company as well as skills and experience required. The remuneration policies and practices should appropriately reflect the different roles and responsibilities of non-executive directors, executive directors and senior management. The policies and procedures are periodically reviewed and made available on the company's website.

Application :	Applied
Explanation on : application of the practice	The Remuneration Committee is authorised by the Board to establish a formal and transparent procedure for developing policy on executive remuneration and for fixing the remuneration packages of individual Directors, as well as Senior Management where necessary. The Board has put in place a Remuneration Policy and it is available at the Company's website at www.watta.com.my.
Explanation for : departure	
Large companies are required to complete the columns by	red to complete the columns below. Non-large companies are encouraged below.
Measure :	
Timeframe :	

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 7.2

The board has a Remuneration Committee to implement its policies and procedures on remuneration including reviewing and recommending matters relating to the remuneration of board and senior management.

The Committee has written Terms of Reference which deals with its authority and duties and these Terms are disclosed on the company's website.

Application	Applied
Explanation on application of the practice	The Terms of Reference of the Remuneration Committee is available at the Company's website at www.watta.com.my.
Explanation for departure	
Large companies are requ	ired to complete the columns below. Non-large companies are encouraged
to complete the columns	below.
Measure	
Timeframe	

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.1

There is detailed disclosure on named basis for the remuneration of individual directors. The remuneration breakdown of individual directors includes fees, salary, bonus, benefits in-kind and other emoluments.

Application :	Applied
Explanation on : application of the practice	Each Director's detailed remuneration is disclosed in the table below.

			Company ('000)							Group ('000)						
No	Name	Directorate	Fee	Allowance	Salary	Bonus	Benefits-in- kind	Other emoluments	Total	Fee	Allowance	Salary	Bonus	Benefits-in- kind	Other emoluments	Total
1	Dato' Lee Foo San	Executive Director	18	-	-	-	-	-	18	42	-	252	-	32	30	356
2	Datin Teoh Lian Tin	Executive Director	18	=	-	-	-	-	18	42	-	189	-	-	23	254
3	Hj. Ariffin Bin Abdul Aziz	Executive Director	18	=	-	-	-	-	18	42	-	227	-	5	9	283
4	Loo Sooi Guan	Executive Director	18	-	-	-	-	-	18	42	-	276	-	5	33	356
5	Hj. Ahmad Bin Darus (resigned on 30 May 2023)	Independent Director	7.5	8.5	-	-	-	-	16	7.5	8.5	-	-	-	-	16
6	Gan Leng Swee (resigned on 30 May 2023)	Independent Director	7.5	1	-	-	-	-	8.5	7.5	1	-	-	-	-	8.5
7	Lee Tak Wing (resigned on 13 October 2023)	Independent Director	15	1.5	-	-	-	-	16.5	15	1.5	-	-	-	-	16.5
8	Hj. Ahmad Bin Khalid	Non-Executive Non- Independent Director	18	-	-	-	-	-	18	18	-	-	-	-	-	18
9	Datuk Hong Choon Hau	Non-Executive Non- Independent Director	18	-	-	-	-	-	18	18	-	-	-	-	-	18
10	Dato' Sivananthan A/L Shanmugam (appointed on 21 August 2023)	Independent Director	7.5	8.5	-	-	-	-	16	7.5	8.5	-	-	-	-	16
11	Goh Thih Liang (appointed on 21 August 2023)	Independent Director	7.5	1	-	-	-	-	8.5	7.5	1	-	-	-	-	8.5

12	Wong Hong Wai (appointed on 20 November 2023)	Independent Director	3	0.5	-	1	•	1	3.5	3	0.5	1	-	-	-	3.5
13	Input info here	Choose an item.	Input info here													
14	Input info here	Choose an item.	Input info here													
15	Input info here	Choose an item.	Input info here													

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.2

The board discloses on a named basis the top five senior management's remuneration component including salary, bonus, benefits in-kind and other emoluments in bands of RM50,000.

Application :	Applied – the company discloses the remuneration of members senior management who are not members of the board
Explanation on application of the practice	The remuneration of the 2 Senior Management (including salary, allowance, bonus, benefits-in-kind and other emoluments) in each successive band of RM50,000 are disclosed in the table below.
Explanation for : departure	
Large companies are requ	ired to complete the columns below. Non-large companies are encouraged
to complete the columns	
Measure :	
Timeframe :	

			Company									
No Name		Position	Salary	Allowance	Bonus	Benefits	Other emoluments	Total				
1	Loo Kwong Yong	Managing Director, Mobile Technic Sdn Bhd and SEMS Services Sdn Bhd	150,001-200,000	0-50,000	Choose an item.	Choose an item.	0-50,000	150,001-200,000				
2	Chan Soh Hwa	General Manager, Mobile Technic Sdn Bhd and SEMS Services Sdn Bhd	150,001-200,000	0-50,000	Choose an item.	Choose an item.	0-50,000	150,001-200,000				
3	Input info here	Input info here	Choose an item.	Choose an item.								
4	Input info here	Input info here	Choose an item.	Choose an item.								
5	Input info here	Input info here	Choose an item.	Choose an item.								

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.3 - Step Up

Companies are encouraged to fully disclose the detailed remuneration of each member of senior management on a named basis.

Application	:	Not Adopted
Explanation on adoption of the practice	:	

			Company ('000)									
No	Name	Position	Salary	Allowance	Bonus	Benefits	Other emoluments	Total				
1	Input info here	Input info here										
2	Input info here	Input info here										
3	Input info here	Input info here										
4	Input info here	Input info here										
5	Input info here	Input info here										

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.1

The Chairman of the Audit Committee is not the Chairman of the board.

Application	:	Applied
Explanation on	:	The Chairman of the Audit Committee is Mr. Wong while the Chairman
application of the		of the Board is Dato' Siva.
practice		
Explanation for departure	:	
acpartare		
Large companies are required to complete the columns below. Non-large companies are encouraged		
to complete the columns below.		
Measure	:	
Timeframe	:	

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.2

The Audit Committee has a policy that requires a former partner of the external audit firm of the listed company to observe a cooling-off period of at least three years before being appointed as a member of the Audit Committee.

Application : Applied Explanation on		
application of the practice Committee. Explanation for :		
application of the practice Committee. Explanation for :		
Explanation for :		
Explanation for :		
·		
departure		
Large companies are required to complete the columns below. Non-large companies are encouraged		
to complete the columns below.		
Measure :		
Timeframe :		

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.3

The Audit Committee has policies and procedures to assess the suitability, objectivity and independence of the external auditor to safeguard the quality and reliability of audited financial statements.

Application :	Applied	
Explanation on :		
application of the	included in the Terms of Reference of Audit Committee.	
practice		
Explanation for :		
departure		
Large companies are required to complete the columns below. Non-large companies are encouraged		
to complete the columns below.		
Measure :		
Timeframe :		

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.4 - Step Up

The Audit Committee should comprise solely of Independent Directors.

Application	:	Adopted
Explanation on adoption of the practice	:	The Audit Committee comprises solely 3 Independent Non-Executive Directors.

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.5

Collectively, the Audit Committee should possess a wide range of necessary skills to discharge its duties. All members should be financially literate, competent and are able to understand matters under the purview of the Audit Committee including the financial reporting process.

All members of the Audit Committee should undertake continuous professional development to keep themselves abreast of relevant developments in accounting and auditing standards, practices and rules.

Application :	Applied	
Explanation on application of the practice	Audit Committee members possess necessary skills and knowledge in discharge of their duties. They reviewed the financial related matters collectively. The Board will evaluate the training needs on a continuous basis and to determine relevant programmes, seminars and briefings that will	
	enhance their knowledge and enable them to discharge their duties effectively.	
Explanation for : departure		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.1

The board should establish an effective risk management and internal control framework.

Application	: Applied	
Explanation on	The information on Risk Management and Internal Control are set out	
application of the	in the Statement on Risk Management and Internal Control of the	
• •		
practice	Annual Report 2023.	
Explanation for		
departure		
acpartare		
Large companies are real	ired to complete the columns helevy. Non-large companies are encouraged	
Large companies are required to complete the columns below. Non-large companies are encouraged		
to complete the columns below.		
Measure		
Timeframe	:	

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.2

The board should disclose the features of its risk management and internal control framework, and the adequacy and effectiveness of this framework.

Application	:	Applied
Explanation on application of the practice	:	The key features of the Risk Management and Internal Control are set out in the Statement on Risk Management and Internal Control of the Annual Report 2023.
Explanation for departure	:	
Larae companies are re	auir	ed to complete the columns below. Non-large companies are encouraged
to complete the columns below.		
Measure	:	
Timeframe	:	

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.3 - Step Up

The board establishes a Risk Management Committee, which comprises a majority of independent directors, to oversee the company's risk management framework and policies.

Application :	Adopted
Explanation on : adoption of the practice	The Risk Assessment/Management Committee comprises a majority of Independent Directors. It assists the Board in fulfilling its responsibilities with respect to review and monitor the Group's risk management framework and activities. The information is set out in the Statement on Risk Management and Internal Control of the Annual Report 2023.

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 11.1

The Audit Committee should ensure that the internal audit function is effective and able to function independently.

Application :	Applied	
Explanation on application of the practice	The internal audit function of the Group has been outsourced to an independent professional consultancy firm, RSM Corporate Consulting (Malaysia) Sdn Bhd which was appointed during the financial year with the aim of providing independent and systematic reviews on the systems of internal control. The internal audit function provides an independent and objective feedback to the Audit Committee and the Board on the adequacy, effectiveness and efficiency of the internal control system within the Group. The audit assignment was carried out in accordance with the internal audit plan. Details of the Internal Audit function are set out in the Audit Committee Report and Statement on Risk Management and Internal Control of the Annual Report 2023.	
Explanation for : departure		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 11.2

The board should disclose-

- whether internal audit personnel are free from any relationships or conflicts of interest,
 which could impair their objectivity and independence;
- the number of resources in the internal audit department;
- name and qualification of the person responsible for internal audit; and
- whether the internal audit function is carried out in accordance with a recognised framework.

Application	:	Applied
Explanation on application of the practice	:	The internal audit function of the Group has been outsourced to an independent professional consultancy firm, RSM Corporate Consulting (Malaysia) Sdn Bhd which was appointed during the financial year with the aim of providing independent and systematic reviews on the systems of internal control. The internal audit function provides an independent and objective feedback to the Audit Committee and the Board on the adequacy, effectiveness and efficiency of the internal control system within the Group. The audit assignment was carried out in accordance with the internal audit plan.
		The Internal Auditors adopts a risk-based approach and have carried out their work in accordance with The International Standards for the Professional Practice of Internal Auditing set by the Institute of Internal Auditors.
		None of the Internal Auditors has family relationship with any Director and/or major shareholder of the Company. The Internal Auditors are independent of the activities they audit and perform their audit with impartiality and due professional care.
		The Internal Auditors have adequate resources and appropriate standing to undertake their activities independently and objectively to provide reasonable assurance to the Audit Committee regarding the adequacy and effectiveness of the Group's internal control systems. The outsourced internal audit function was headed by Mr. Joe Lee Yaw Joo, Managing Director of RSM Corporate Consulting (Malaysia) Sdn Bhd. Mr. Joe Lee Yaw Joo is a member of the American Institute of Internal Audit, Malaysian Institute of Accountants, Malaysian Institute of Certified Public Accountants and American Institute of Supply Management.
		The information on internal audit function is disclosed in the Audit Committee Report of the Annual Report 2023.

Explanation for departure	•••		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	•		
Timeframe	•		

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 12.1

The board ensures there is effective, transparent and regular communication with its stakeholders.

Application :	Applied
Explanation on application of the practice	In recognising the importance of timely dissemination of information to shareholders and other stakeholders, the Board is committed to ensuring that the shareholders and other stakeholders are well informed of major developments of the Company and the information is communicated to them through the following channels:- (a) the Annual Report;
	(b) the various disclosures and announcements made to Bursa Malaysia Securities Berhad including the quarterly results and annual results.
	The annual general meeting is the principal platform for engagement with shareholders and stakeholders. The Chairman, Group Executive Deputy Chairman, Board Committees' Chairman and other Board members as well as the External Auditors of the Company are present to respond to all questions raised at the meeting. The outcome of all resolutions proposed at general meetings will be announced to Bursa Malaysia Securities Berhad at the end of the meeting day. The information on the engagement between the Company and its stakeholders are set out in the Corporate Governance Overview Statement of the Annual Report 2023.
Explanation for : departure	
Large companies are requ to complete the columns i	ired to complete the columns below. Non-large companies are encouraged pelow.
Measure :	

Timeframe	:	

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 12.2

Large companies are encouraged to adopt integrated reporting based on a globally recognised framework.

Application	Not applicable – Not a Large Company	
Explanation on application of the practice		
Explanation for departure		
Large companies are real	ired to complete the columns below. Non-large companies are encouraged	
to complete the columns below.		
Measure		
Timeframe		

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.1

Notice for an Annual General Meeting should be given to the shareholders at least 28 days prior to the meeting.

Application	:	Applied
Explanation on	:	The Notice for the forthcoming Annual General Meeting of the
application of the		Company is issued at least 28 days prior to the meeting.
practice		
Explanation for	:	
departure		
Large companies are req	uir	red to complete the columns below. Non-large companies are encouraged
to complete the columns below.		
Measure	:	
Timeframe	:	

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.2

All directors attend General Meetings. The Chair of the Audit, Nominating, Risk Management and other committees provide meaningful response to questions addressed to them.

Application :	Applied	
Explanation on : application of the practice	All the Directors of the Company attended the previous Annual General Meeting held on 30 May 2023 and all the existing Directors have confirmed their attendance for the forthcoming Annual General Meeting to be held on 12 June 2024, barring any unforeseen circumstances.	
Explanation for :		
departure		
departure		
	ired to complete the columns below. Non-large companies are encouraged	
to complete the columns below.		
Measure :		
Timeframe :		
•		

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.3

Listed companies should leverage technology to facilitate-

- voting including voting in absentia; and
- remote shareholders' participation at general meetings.

Listed companies should also take the necessary steps to ensure good cyber hygiene practices are in place including data privacy and security to prevent cyber threats.

Amaliantian	Demanting		
Application :	Departure		
Explanation on :			
·			
application of the			
practice			
Explanation for :	During the financial year under review, the Company's general meeting		
	, , ,		
departure	was held physically at a venue which is easily accessible.		
	Shareholders are entitled to appoint proxy(ies) / representative(s) /		
	Chairman of the meeting to vote on their behalf in their absence at		
	general meeting.		
Large companies are requi	red to complete the columns below. Non-large companies are encouraged		
to complete the columns b			
	to complete the column scient		
Measure :	Please explain the measure(s) the company has taken or intend to take		
	to adopt the practice.		
Timeframe :	Choose an item.		

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.4

The Chairman of the board should ensure that general meetings support meaningful engagement between the board, senior management and shareholders. The engagement should be interactive and include robust discussion on among others the company's financial and non-financial performance as well as the company's long-term strategies. Shareholders should also be provided with sufficient opportunity to pose questions during the general meeting and all the questions should receive a meaningful response.

	-	adoption of this practice should include a discussion on measures	
undertaken to ensure the general meeting is interactive, shareholders are provided with sufficient			
opportunity to pose qu	uestic	ons and the questions are responded to.	
Application	:	Applied	
Explanation on	:	During the financial year under review, the Company's general meeting	
application of the		was held physically at a venue which is easily accessible.	
practice			
		Shareholders were encouraged to raise questions during the meeting before the resolutions were put to vote.	
		·	
		The Board had responded to the questions raised during the general meeting.	
Explanation for	:		
departure			
	•	ed to complete the columns below. Non-large companies are encouraged	
to complete the colum	ins be	elow.	
Measure	:		
Timeframe	<u> </u>		
	•		

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.5

The board must ensure that the conduct of a virtual general meeting (fully virtual or hybrid) support meaningful engagement between the board, senior management and shareholders. This includes having in place the required infrastructure and tools to support among others, a smooth broadcast of the general meeting and interactive participation by shareholders. Questions posed by shareholders should be made visible to all meeting participants during the meeting itself.

· ·	-	adoption of this practice should include a discussion on measures	
	undertaken to ensure the general meeting is interactive, shareholders are provided with sufficient		
		ons and the questions are responded to. Further, a listed issuer should also	
provide brief reasons	on th	e choice of the meeting platform.	
Application	:	Not applicable – only physical general meetings were conducted in the	
		financial year	
Explanation on	•		
_ ·	•		
application of the			
practice			
Explanation for	:		
departure			
Large companies are r	requir	ed to complete the columns below. Non-large companies are encouraged	
to complete the colun	nns be	elow.	
Measure	:		
Timeframe	:		
	-		

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.6

Minutes of the general meeting should be circulated to shareholders no later than 30 business days after the general meeting.

Note: The publication general meeting.	on of Ke	ey Matters Discussed is not a substitute for the circulation of minutes of
Application	:	Applied
Explanation on application of the practice	:	Minutes of the general meeting(s) had been and will be made available in the Company's website within the stipulated time frame.
Explanation for departure	:	
Large companies are	e requir	ı ed to complete the columns below. Non-large companies are encouraged
to complete the colu	•	
Measure	:	
Timeframe	:	

SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA

Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

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